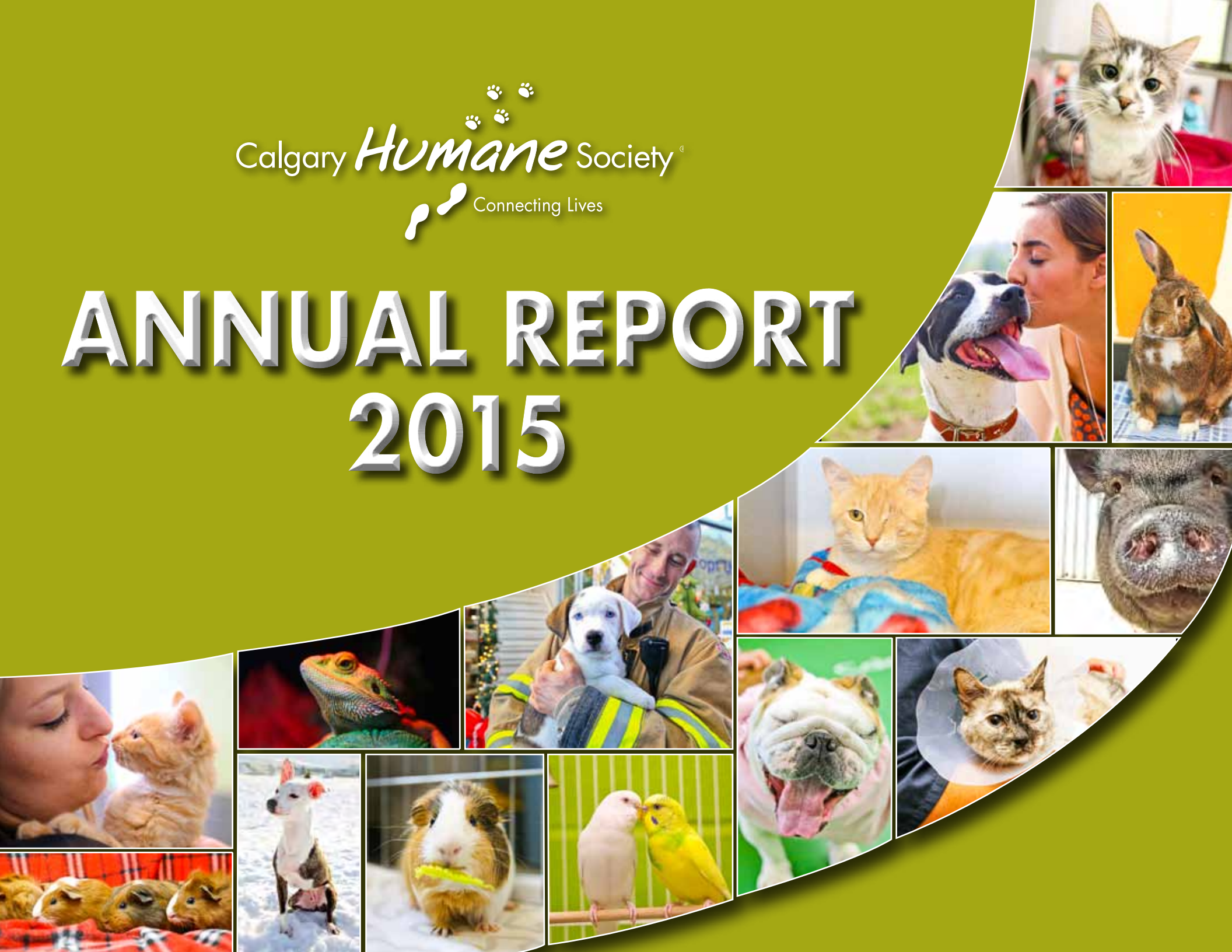


# ANNUAL REPORT 2015



# From "Hello" to "Goodbye"

## Table of Contents





## A MESSAGE FROM OUR BOARD CHAIR, DEANNA STEBLYK:

With belts tightening all over Calgary in view of the current state of the local economy, it is easy to forget financial challenges can also have a direct impact on our city's beloved companion animals. Struggling families, who find they can no longer afford to care for their pets, may face the difficult choice to surrender them, driving up the number of animals who arrive at Calgary Humane Society (CHS) looking for a new home. At the same time, fundraising to support these animals becomes tougher, as not-for-profit organizations compete for a shrinking pool of charitable donations.

The Board of Directors is therefore proud to share the results of a successful year at CHS in this Annual Report. Despite local challenges, our outstanding team of staff and volunteers managed to control expenses, achieve budgeted goals, and still provide the very best of love and care to all of the needy critters who passed through our doors in 2015.

As always, none of it would be possible without our members and benefactors. We are more grateful than ever for your continued support, and promise to honour that support by continuing to help as many animals as we can. Thank you for everything you do! We look forward to working with you in 2016.

Deanna Steblyk  
Chair of the Board of Directors



## A MESSAGE FROM OUR EXECUTIVE DIRECTOR, CARRIE FRITZ:

2015 was a tough year for Calgarians and Calgary Humane Society felt the impact at the shelter. When families are struggling to make ends meet, it can sometimes be the animal in the home who is the first to suffer.

While many not-for-profit organizations were anticipating a decrease in programs and services pending the outcome of fundraising initiatives for the year, it was the goal at Calgary Humane Society to not only maintain programs and services during this difficult time, but to improve and enhance what we were able to offer the Calgary community. We were able to accommodate a greater number of animals in our Pet Safekeeping program; we were able to increase the reach of our Protection team with additional staffing resources; we increased the scope of work we were able to do in our Animal Health department to improve the quality of life for animals in our care; and in 2016 we will be reinitiating our clinic pick up service and cat trapping program.

We were able to accomplish all of this thanks to the unbelievable support of our donors, members, volunteers and staff. Calgary Humane Society is so incredibly fortunate to have such a committed and dedicated group to carry out our mission. So it is with our deepest gratitude, we thank you for your support over 2015 and into 2016. I look forward to working with you all as we continue to strengthen our impact in the community and continue this very important work of helping as many animals as we can.

Carrie Fritz  
Executive Director

### The Board of Directors

**Board Chair:** Deanna Steblyk  
**Vice Chair:** Dale Sutherland  
**Treasurer:** Susan Simpson  
**Secretary:** Pam Barber

**Directors:** Cathy Bjorndalen  
Judith Dwarkin  
Anne Hobbs  
Drew Van Niekerk  
Marcia Buchholz  
Miriam Carey  
Michele Horne  
Trish Riccio  
Sue Scully



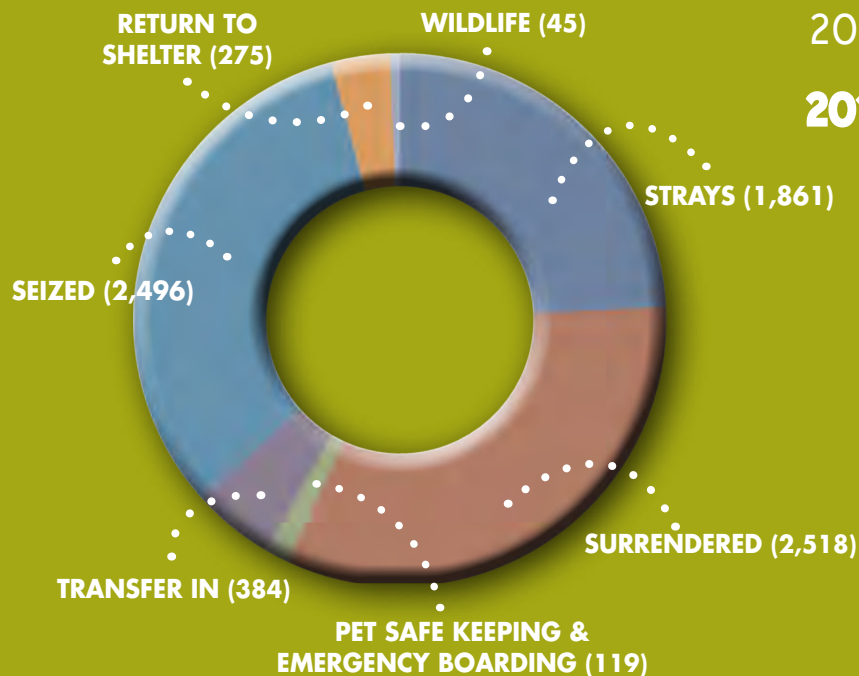
# ANIMAL ADMISSIONS

2015 was an incredibly busy year for Animal Admissions with a total of 7,698 animals entering the shelter. Owner surrenders made up the bulk of animal admissions with 2,518 animals surrendered to the shelter. Animal Admissions also signed in 2,496 animals removed from situations of cruelty, abuse, neglect or abandonment by our Protection and Investigations Officers. In addition to signing in animals, Admissions staff checked 1,861 animals brought in as strays for identification and attempted to trace owners when identification was found. As a result of their tireless efforts, an amazing 478 animals were reunited with their families! Animal Admissions set a record for the most admissions in one day during 2015 by signing in an incredible 1,123 animals after a large seizure occurred.

Calgary Humane Society's Pet Safekeeping and Emergency Boarding programs were also busy in 2015. A total of 60 animals were admitted to the Emergency Boarding program, which provides temporary housing for family pets during emergencies such as fire, flood or hospitalization. Hospitalization remained the primary reason for an animal to be admitted to the Emergency Boarding program. 59 animals from families fleeing domestic violence found safe refuge in our Pet Safekeeping program. Both of these programs are offered free of charge to families in need, thanks to the generosity of our donors.

One very special story from our Animal Admissions department this year came through the door on four golden paws. Peanut, a very friendly and good-natured golden retriever was surrendered to the shelter, but an Admissions staff member noticed Peanut's microchip traced to someone else. She was able to reach the emergency contact on the microchip file and was astonished to discover Peanut had been stolen from a young woman with a disability months before! After discovering this, Animal Admissions and other shelter staff members went to work trying to get Peanut home. Air Angels generously offered to set up Peanut's flight and an Animal Admissions staff member volunteered to drive Peanut to the airport on her day off. Today, Peanut is back where she belongs!

**ANIMAL ADMISSIONS BY METHOD**



**ANIMAL ADMISSIONS (TOTAL)**

2014: 5,580  
2015: 7,698 ↑ 38%

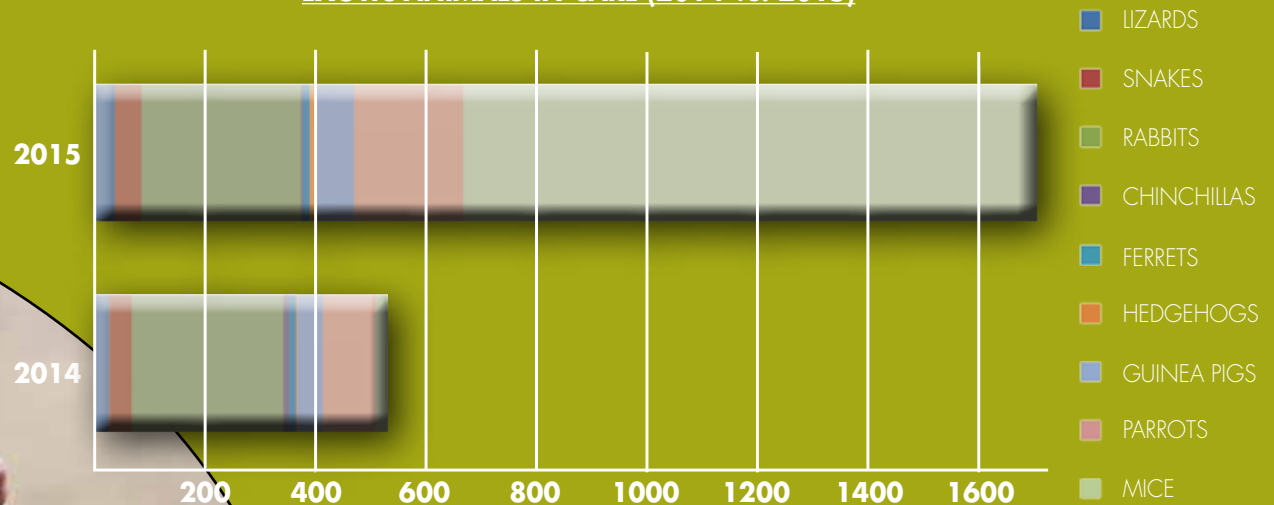


# ANIMAL CARE

Animal Care faced many challenges in 2015, but came together as a team to ensure every animal received healthy food, a safe environment and plenty of love while at the shelter. Several large animal seizures meant there were many more animals for Animal Care to clean and feed each day. In particular, several seizures of exotic animals requiring specialized housing, mostly reptiles and amphibians, led to some clever problem solving by Animal Care staff! One seizure brought in over 300 exotic critters each requiring specific levels of heat and humidity in their terrariums. One of the cat holding rooms was temporarily converted to house terrariums and Animal Care staff spent many hours working with Animal Health to ensure each exotic animal was housed correctly. In total, Animal Care saw the number of exotic animals needing care in 2015 increase by over 221.1% compared to the year before.

Animal Care was very excited to see screens added to the outdoor dog runs in order to provide shelter pooches with shade during the summer months. These screens were made possible by our donors and they have been well received by all of our shelter dogs! In addition to animal housing improvements, the Animal Care kitchen ("Starbarks") received a much-needed facelift with old cabinets being replaced with new wire shelving which is much easier to keep clean and tidy. This in turn leads to a healthier environment for all our animals

**EXOTIC ANIMALS IN CARE (2014 vs. 2015)**



2014: 53/  
 2015: 1,705 ↑ 221.1%

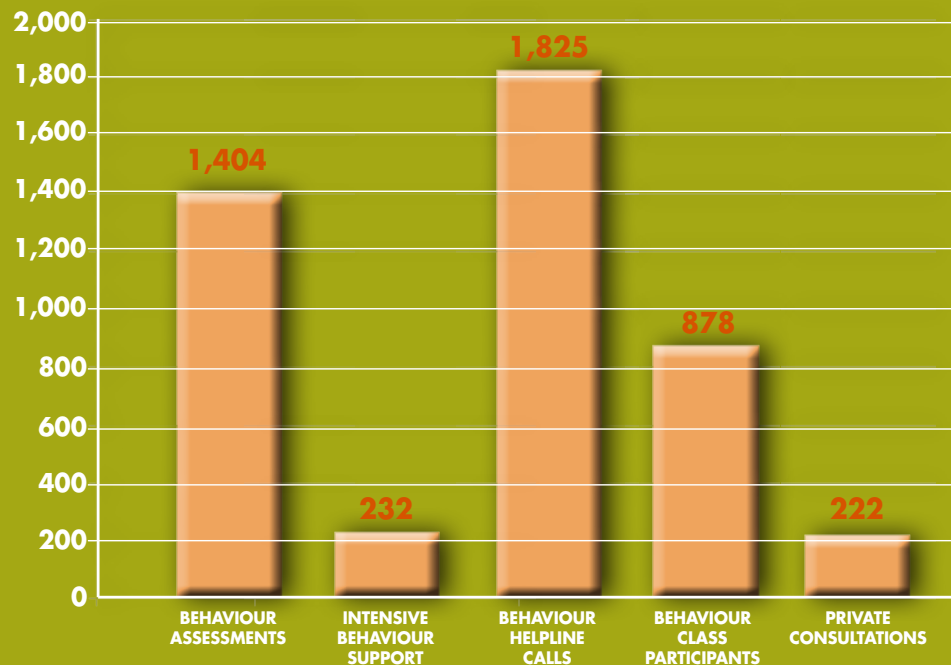


# BEHAVIOUR

Calgary Humane Society's Behaviour team provided assessments, in-shelter behaviour modification programs and post-adoption support to thousands of dogs in 2015. A total of 1,404 dogs received comprehensive behaviour assessments to assist with future adoption or breed rescue placements. Of the dogs assessed, 232 received intensive behaviour support and behaviour modification programs in shelter to increase adoptability and reduce stress. To further support our canine shelter residents, the Behaviour team introduced a number of entertaining and stress-reducing tools to the shelter environment including adventure boxes for puppies and snuffle mats for adult dogs. The team was also able to attend the S.A.N.E. (Sensible and Non-Threatening Education) Solutions seminar to enhance their skill in working with reactive dogs.

In addition to supporting shelter dogs, our Behaviour team provided support to thousands of animals and pet owners in the Calgary community. Behaviour staff answered over 1,825 calls on our free behaviour helpline, providing assistance and advice to pet owners experiencing challenges at home. 222 private consultations were booked with pet owners looking for individualized advice on specific behaviour issues. An additional 878 dogs attended one of Calgary Humane Society's behaviour classes to work on skills in basic obedience, agility and reactivity.

## BEHAVIOUR DEPARTMENT PROGRAM OUTREACH



## BEHAVIOUR ASSESSMENTS (TOTAL)

2014: 1,220  
2015: 1,404 ↑ 15.1%





# ANIMAL HEALTH

2015 was the “Year of Animal Health” at Calgary Humane Society and thanks to the generosity of thousands of donors CHS was able to make several improvements to our in-shelter veterinary clinic and provide specialized care to hundreds of sick and injured animals. Over the past year the Animal Health team at CHS was hard at work completing 12,571 medical procedures, 17,332 re-check examinations, 3,316 surgical procedures and administering 53,838 doses of medication. An average of 181 animals per day were seen by our Animal Health team for exams, rechecks, medication or other procedures.

The past year was especially exciting for Animal Health as we were able to perform many specialized procedures in-shelter due to new equipment purchases. In 2015 Animal Health completed ten amputations to relieve suffering (including a toe amputation for a guinea pig), 23 eye surgeries to prevent pain and/or preserve vision, 12 bladder surgeries, and several orthopedic procedures. These procedures were made possible by the generous support of our donors who allowed us to add new surgical lights, specialized blood analysis equipment, a second suite of dental equipment, a secure pharmacy system and a beautiful heated kennel system in our recovery area. In addition to all of our clinic improvements, we were also able to add drop-down exam tables into every cat holding room at CHS, reducing transport time and stress for our shelter felines in need of medical attention. Thanks to these enhancements, we are able to provide even better care to each and every animal at Calgary Humane Society. Turn to page 14 & 15 in this report to see just three of the stories our donors made possible in 2015!

## ANIMAL HEALTH EXAMS/PROCEDURES BY TYPE (2013 - 2015)

	2013	2014	2015
FelV/FIV Testing	325	319	395
Blood Tests	308	390	612
Fecal Analysis	115	201	228
Parvo Snap Test	25	54	54
Urinalysis	414	546	660
Dog Vaccination	968	1,184	1,234
Cat Vaccination	3,432	3,700	3,924
Emergency Exams	305	286	443
Initial Wellness Exam	4,083	3,717	4,031
Protection Exams	85	410	1,010
Follow up Appointments	677	728	797
Recheck Exams	12,522	15,352	17,332
Medications	36,374	43,004	53,838
Tasks/Procedures	8,519	7,207	12,571

## ANIMAL HEALTH EXAMS/PROCEDURES (TOTAL)

2014: 7,207  
 2015: 12,571 ↑ 74.4%



# PROTECTION & INVESTIGATIONS

2015 was another record-setting year with our Protection and Investigations team completing 1,434 investigations and removing an astonishing 2,496 from situations of animal cruelty, abuse, neglect or abandonment. Medical neglect and hoarding were the most common reasons for removing an animal. The Protection and Investigations team saw evidence of Calgary's tough economic times in the form of a 53% increase in medical neglect cases over 2014.

Working with the Crown's office, CHS Protection and Investigations department laid charges against 43 individuals or corporations in 2015. 13 cases resulted in conviction and many others are still pending before the courts. Thanks to the ongoing generosity of many CHS donors, the Protection and Investigations Officers at Calgary Humane Society are able to pursue evidence using a variety of techniques including necropsy by a forensic veterinary specialist, fingerprinting and DNA testing. Donors and supporters also enabled the purchase of a new enforcement vehicle (2015 Chevy Tahoe) which is better equipped for dealing with mass seizures.

The ongoing support of Calgary Humane Society's Protection and Investigations department creates better futures for animals like Ducati. Seized from a breeder due to medical neglect, Ducati could barely breathe or walk when he arrived at the shelter. Ducati received the medical care he needed to thrive while at the shelter and the Protection and Investigations team, working with the Crown's office, was able to pursue a conviction of the breeder. The conviction resulted in a lifetime ban on owning animals, effectively ensuring the breeder is never again able to neglect an animal.

## 2015 YEAR END INVESTIGATION STATS

ABANDONED	263
PHYSICAL ABUSE	178
HOT CAR	60
DIRTY CONDITIONS	86
FOOD/WATER/SHELTER	41
FOOD	64
WATER	44
SHELTER	236
GROOMING	38
INJURED	8
MEDICAL CARE	293
OVERCROWDING	15
INSPECTION	5
POISONING	17
OTHER	86
<hr/>	
TOTAL INVESTIGATIONS	1,434
ANIMALS SEIZED	2,496

## ANIMALS SEIZED (2014 vs. 2015)

2014: 723  
2015: 2,496 ↑ 245.2%





# CREMATIONS

In 2015 the compassionate and caring staff of Calgary Humane Society's Cremations team helped 7,866 families celebrate the lives of cherished family companions who had passed away by providing pet memorial items and cremation services. A majority of CHS cremation services are provided in partnership with veterinary clinics; however, our newly renovated cremation services area in Animal Admissions provided services to 352 pet owners in the past year. Cremations staff were very thankful to receive a new vehicle which will be used extensively to facilitate the services we offer in partnership with local veterinarians.

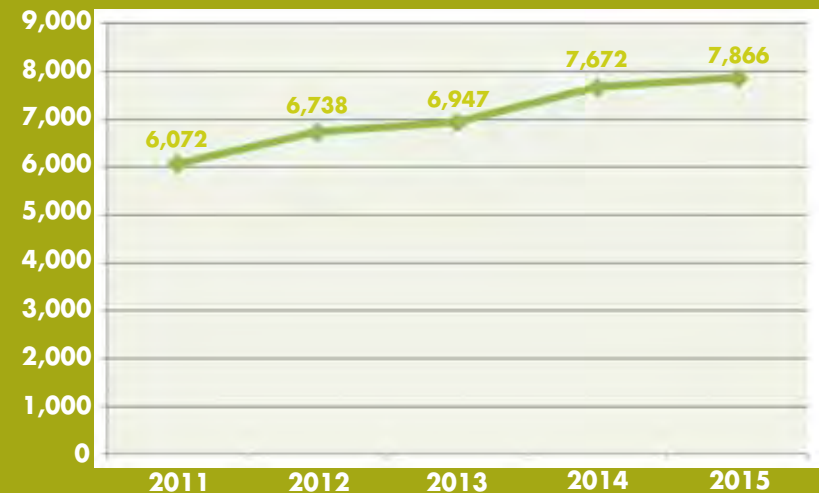
At CHS our Cremations team has one simple question which guides their work: "If this was my pet, is this how I would want them treated?" Every pet brought for cremation at Calgary Humane Society in 2015 was treated with dignity and respect. For families wanting extra time to say farewell to their companion our Cremations team made the Serenity Room available for private visits. This service was utilized by approximately 30% of our clients. One cremations client from 2015 had this to say about the process:

"Yesterday my mother and I brought in our 15 year old kitty. He had been euthanized in our home. She was understandably quite upset. The ladies there set us up in a serenity room that had couches, Kleenex, soothing music and privacy for us to say our goodbyes to him. It was very nice and peaceful and made leaving him there easier. The staff was really compassionate and gave us the information we needed for his cremation and gave us all the time we needed to adjust. We both really appreciated the kindness we received."

## TOTAL CREMATIONS

2014: 7,672  
2015: 7,866 ↑ 2.5%

## TOTAL CREMATIONS (2011 - 2015)

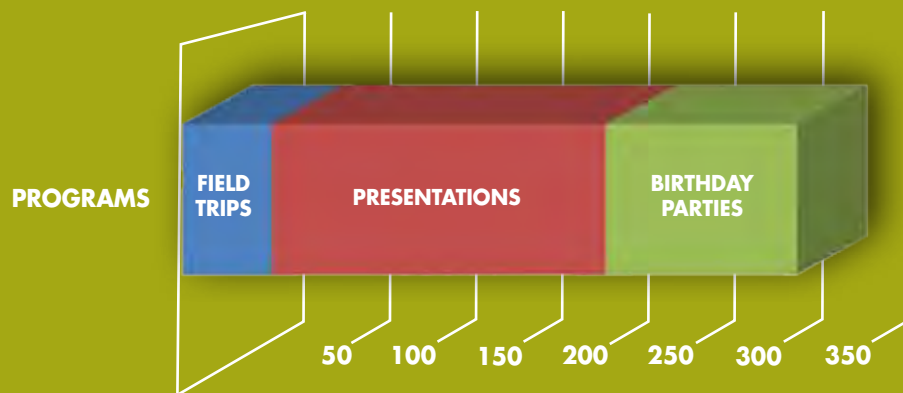


# HUMANE EDUCATION/ COMMUNITY OUTREACH

The mission of Humane Education is simple: to promote compassion, empathy and respect for all living things. Humane Education is about creating a better tomorrow by fostering responsible and compassionate citizens who work towards creating a world without animal cruelty, abuse or neglect. In 2015 Calgary Humane Society's Humane Education team brought the values of kindness and empathy to 13,856 school-aged children in Calgary and surrounding areas through tours, birthday parties, summer camps, school presentations and field trips. 52 classes visited the shelter for a half-day field trip program and 193 in-school presentations were provided by our department educators in classrooms across the city. In 2015 Humane Education also received a very special donation to create a subsidy program for field trips thanks to the generosity of Ms. Joan Snyder. Thanks to this new fund, hundreds of children will receive the opportunity to learn more about CHS in 2016.

When not in schools, Humane Education staff were hard at work providing community outreach at various events around the city. In 2015 we increased the number of events we attended and engaged approximately 8,789 people in conversations about CHS and animal welfare. Staff and volunteers had a wonderful time at the Calgary Cat Show, Lilac Festival, Market Collective, Petapalooza, Inglewood Sunfest, Marda Gras, Global Fest, Calgary Pride Festival (including the first ever CHS entry into the Pride parade) and Spruce Meadows International Christmas Market. As we look forward to 2016 we continue to look at new opportunities to engage with the Calgary community!

**HUMANE EDUCATION PROGRAMS DELIVERED IN 2015**



**TOTAL CHILDREN ENGAGED**

2014: 11,721  
2015: 13,856 ↑ 18.2%



# COMMUNICATIONS

2015 was the year the Communications team at Calgary Humane Society went viral! In August the team launched a promotional video on Youtube featuring a character affectionately named 'Joe Foster' (played by CHS' Manager of Humane Education and Community Outreach). What started as a fun video promotion for CHS Facebook supporters soon took off and before we knew it we had received over 660,000 views and made news reports around the world! In total the Joe Foster video was viewed in the United States (147,244 views), Canada (66,784 views), United Kingdom (8,046 views), Australia (5,984 views), Germany (2,788 views) and many other countries (20,875 views). From CNN to Time Magazine Online to The Animal Rescue Site, Joe Foster's pitch for 'certified pre-owned cats' appeared all over the Internet and brought a lot of great attention to Calgary Humane Society and cat adoption! Projects like 'Joe Foster' are only made possible with the support of CHS donors who enable our creative team to invest time and energy into unique projects and ideas.

Beyond Joe Foster, social media remained a powerful tool for engaging with the public. CHS maintained a strong presence on Facebook with 31,815 followers who engaged with our page 169,917 times giving us a total reach of 1,681,727 people! In addition to Facebook, CHS continued to interact with our 5,194 followers on Twitter, shared adorable adoptables with 7,028 followers on Instagram and shared information on our blog with 124,172 page visits. Following the website redesign in late 2014, CHS saw significant increases in website traffic throughout 2015. Total page visits were up 19.5% to 1,062,871.

## TOTAL WEBSITE VISITS

2014: 889,514  
2015: 1,062,871 ↑ 19.5%

## SOCIAL MEDIA STATISTICS

FACEBOOK LIKES	31,815 👍
PAGE ENGAGEMENT	169,917 💬
TOTAL REACH	1,681,727 👤
TWITTER FOLLOWERS	5,194 🐦
YOUTUBE VIEWS	795,840 ▶
INSTAGRAM FOLLOWERS	7,028 📷
BLOG PAGE VIEWS	124,172 🖨





# VOLUNTEER & FOSTER

Volunteers and foster parents are at the heart of everything we do at Calgary Humane Society. From spending special one on one time with animals to folding laundry to providing extra care for sick and injured pets, CHS volunteers and foster parents go above and beyond! 2015 was another great year for the volunteer program with 616 volunteers contributing an astonishing 21,645 hours of service to the shelter! In addition to our regular volunteers CHS also welcomed five corporate groups in for major volunteer projects. Together these groups donated approximately 400 hours of their time and talent. CHS volunteers were especially helpful during large-scale seizures in 2015, coming in to help with animal care or any other tasks required. Several of our volunteers also came in to lend a hand on statutory holidays! This allowed CHS to give more Animal Care staff a well-deserved day off with their families.

Calgary Humane Society's foster parent program was also very busy in 2015! The number of foster families increased to 266 and together CHS foster families provided care to 984 animals. Foster families provided crucial care for animals recovering from surgery, transformed fearful animals into loving family pets, gave safe refuge to moms raising babies and looked after animals involved in the Pet Safekeeping and Emergency Boarding programs. 2015 marked the start of a brand new program with CHS foster families as well. Calgary Humane's new 'Adopt from Foster' program allows animals who are not doing well in the shelter environment to be cared for in a loving foster home and to receive visits from potential adopters at the foster location instead of the shelter. This reduces stress on the animal and allows them to put their best paw forward!

## VOLUNTEER HOURS LOGGED

2014: 19,721.25 HOURS  
2015: 21,644.92 HOURS ↑ 9.8%

## AMOUNT OF MONEY SAVED THROUGH VOLUNTEER EFFORTS

2014: \$276,097.50  
2015: \$303,028.88 ↑ 9.8%  
\*based on a wage of \$14/hr

## NUMBER OF ACTIVE VOLUNTEERS

2014: 511  
2015: 616 ↑ 20.5%



# ADOPTIONS

2015 was a busy, exciting, and challenging year for Calgary Humane Society's Adoption team. An incredible 3,773 animals found loving forever homes, including 2,277 cats, 569 dogs and 224 rabbits. Adoptions also hosted a few unusual guests this year, finding specialized homes for 703 exotic creatures including tarantulas, frogs, iguanas and hermit crabs.

Special adoption events were held throughout 2015 as a way to promote the awesome animals at CHS with summer cat adoption events being especially successful! June marked cat adoption month at the shelter, and our Adoption staff found great homes for 133 deserving felines. In July 2015, despite the amazing June adoption success, Calgary Humane Society was overwhelmed with feline residents and had more arriving every day. Adoption staff pulled out all the stops during the adoption event finding homes for an incredible 179 cats in just four days! Thanks in part to the emergency adoption event, July 2015 was the busiest month for adoptions with 539 animals finding great homes.

Holiday season at the shelter is always a special time, but this year Adoptions contended with an additional challenge – puppies! Lots of puppies! Calgary Humane Society had an astonishing 30 puppies all become available for adoption during the busy holiday season. This influx of adorable pups meant huge increases in traffic to our adoptions area. Together with Animal Care and shelter management, our Adoption staff developed new strategies to streamline how puppies would move through adoptions with successful results! Every pup quickly found a home and wait times for visitors in the Adoption department were kept as low as possible.

## ANIMAL ADOPTIONS BY SPECIES

<b>Birds</b>	<b>198</b>	<b>Frogs</b>	<b>2</b>	<b>Lizards</b>	<b>24</b>
<b>Cats</b>	<b>2,277</b>	<b>Gerbils</b>	<b>19</b>	<b>Mice</b>	<b>17</b>
<b>Chinchillas</b>	<b>8</b>	<b>Guinea Pigs</b>	<b>77</b>	<b>Rabbits</b>	<b>224</b>
<b>Degus</b>	<b>6</b>	<b>Hamsters</b>	<b>39</b>	<b>Snakes</b>	<b>28</b>
<b>Dogs</b>	<b>569</b>	<b>Hedgehogs</b>	<b>10</b>	<b>Tarantulas</b>	<b>3</b>
<b>Ferrets</b>	<b>9</b>	<b>Hermit Crabs</b>	<b>4</b>	<b>Turtles</b>	<b>10</b>
<b>Fish</b>	<b>247</b>	<b>Iguanas</b>	<b>2</b>		

## TOTAL ANIMAL ADOPTIONS

2014: 3,293  
2015: 3,773 ↑ 14.6%





## Mac: An Invisible Illness

Mac was just two months old when he came to Calgary Humane Society with a big problem - a badly broken leg. When Mac arrived he was quickly rushed back to our animal health clinic for an emergency examination of his injuries. Looking at Mac's x-rays, shelter veterinarians were shocked by the severity of the break. Mac's leg could not be fixed with a cast - he would need surgery.

Thanks to the generosity of our donors, Calgary Humane Society is well-equipped to handle most animal health needs in shelter, but in Mac's case a very complicated orthopedic repair was needed, requiring specialized knowledge and equipment not available at CHS. At many shelters, this kind of care would be out of reach, but at CHS our 'Phoenix Fund' allows our most complex cases to get the medical care they need. An orthopedic specialist reviewed Mac's x-rays and booked him in for surgery the very same afternoon. Mid-afternoon, our department head of Animal Health received a phone call from the specialist clinic. Something was not right with little Mac. Puppies can come in with broken legs for a number of reasons, but in Mac's case he had an invisible health problem that nobody could predict - osteopenia with osteonecrosis. This meant Mac was missing most of the calcium in his bones making them very fragile. Mac's soft bones meant his leg could not be repaired or saved.

Poor Mac had so little calcium in his bones his remaining legs could not support his body weight and were starting to bend. It was crucial for Mac to regain his bone strength and the Animal Health team was ready to help. First, veterinarians had to figure out why Mac's bones were so weak. Mac's bone issues could come from malnutrition or a genetic condition, but veterinarians found a clue in his previous vet records and surrender information. Mac's previous owner had never owned a puppy before and had not researched puppy nutrition. Instead of feeding Mac a balanced diet, the previous owner reported feeding Mac only rice and chicken because Mac appeared to like these foods. This diet did not contain the calcium and other minerals Mac's growing bones needed, causing them to become weak and soft. CHS veterinarians created a new feeding and physical rehabilitation plan for Mac and a request was sent to CHS foster parents to take on the care of this special puppy.

After months of nutritious food, gentle exercise and continued veterinary monitoring, Mac made an amazing recovery. In late 2015 Mac found a loving home with a family who understand his needs and are committed to providing him with continued care.

## Precious: An Emergency Surgery

Precious was like many dogs who come to Calgary Humane Society. At five years old, Precious had already produced several litters of puppies, but breeding had taken a terrible toll on her. Precious was surrendered to CHS after developing severe issues with her mammary glands. On admission, Precious had a large open wound and signs of infection. Staff were told Precious had given birth to puppies just a month earlier, but her puppies had already been separated from her.

Precious received an emergency examination by one of our veterinarians as soon as she arrived at the shelter. Animal Health performed a physical exam, reviewed Precious' previous vet records and completed a full blood panel. The exam revealed that Precious would need extensive surgery to prevent the spread of infection and repair her damaged mammary glands. Precious was booked for surgery early the next morning, but our veterinarian was concerned about leaving Precious alone overnight so arrangements were made to send Precious to a 24-hour clinic where she could be monitored and receive pain medication as needed.



## Ginger: A Declawing Gone Terribly Wrong

Meet Ginger! She is a sweet, sassy and social calico cat who won over everyone who met her at Calgary Humane Society. Known for her charming and talkative nature, Ginger made sure every staff member, volunteer and visitor to Calgary Humane Society knew she was not to be ignored! Ginger had an amazing story to tell – the story of a declaw surgery gone terribly wrong.

Ginger came to Calgary Humane Society as an owner surrender from a family who no longer wanted cats in the house. Like all animals admitted to CHS, Ginger was booked for a veterinary exam with our Animal Health team to ensure she was healthy and ready for adoption. For the majority of animals admitted to the shelter, the veterinary exam is a routine health monitoring procedure that involves a physical check up, vaccines and deworming, but Ginger's examination was anything but normal. Ginger's previous owners had her declawed, but the surgery had not been done properly. Ginger had a claw sticking out of the top of her paw and the bones in her foot did not feel normal for a declawed cat. X-rays revealed abnormal bone and claw growth as well as severe tendon contraction in Ginger's feet. When Animal Health staff had Ginger walk, they noticed she could not walk normally and it appeared very painful. Ginger was given pain medication and scheduled for surgery to fix her damaged paws.

Ginger received surgery at CHS to remove the extra bone and claw fragments in her toes and her feet were carefully repaired. To prevent further pain and injury, Ginger received medication, her feet were carefully bandaged and she was placed into our heated recovery kennels to keep her comfortable. Ginger's feet were checked regularly to ensure they were healing well. Staff noticed Ginger was reluctant to walk on her front feet due to the years of pain she had experienced, so veterinary staff suggested sending Ginger to a foster home where she could recover and learn to walk again at her own pace.

## From "Hello" to "Goodbye"

Ginger recovered well with the added love and care of her foster parent. She became an outgoing and social cat who loved to 'talk' to her foster parent regularly. CHS veterinarians could hardly believe the transformation they saw in Ginger on her return. No longer in pain, this kitty was ready to take on the world!

The next morning Precious received the surgery that would repair her injuries and start her on the road to a pain-free life. Following surgery, our veterinarians carefully monitored Precious to ensure her wounds were healing well. While in shelter, Precious was showing signs of stress due to her separation from her puppies and all of the changes in her life. As Animal Health staff took care of Precious' physical health, our Behaviour team stepped in to look after her mental health. Behaviour staff worked regularly with Precious, giving her attention and training to keep her mind busy as she recovered. While working with Precious one of our Behaviour staff noticed that Precious loved to 'shake a paw' and 'hold hands', a trick that quickly won over everyone's heart! Precious made fast friends with everyone who met her.

After several weeks of medical care, Precious was ready for the next stage of her journey – it was time to find a home. Precious moved to our adoption floor and staff began the task of finding her a new family. After ten days in adoption, Precious found her happily ever after with a family committed to providing her with all the love and care she needs. Today, Precious is living the life she deserves as a cherished family pet.

Today, Ginger is thriving in a new home with a family who understands the care required for declawed cats.

Ginger needs to avoid jumping from high places and will need regular monitoring for arthritis and paw pain, but otherwise Ginger is enjoying a happy and healthy life as a well-loved family pet.

# RESOURCE DEVELOPMENT

Calgary Humane Society had an incredible 2015 and it was only through the support of our generous donors that all of this important work was possible. Despite a challenging economy, almost 10,000 donors contributed over 28,000 gifts to help fulfill our mission 'to help as many animals as we can'. Included in those numbers were 266 new members to our PAWS program, bringing our total number of monthly PAWS supporters to 1,531. In 2015 our PAWS program brought in over \$420,000 and we are continuing to focus on growing this program in 2016.

Calgary Humane Society also held several successful events over the past year. CHS kicked off the summer with our annual 'Dog Jog' fundraising walk and run, with over 571 registrants collecting over 2,000 gifts for the animals. On the big day, hundreds of happy people and pooches hit the trails, enjoying a day of family fun and fitness while raising over \$172,000. In the fall our signature event, Cocktails for Critters, welcomed over 400 attendees, including several local celebrity guests, raising over \$180,000 in a single evening. Following Cocktails for Critters, we rounded out the year in December by hosting over 400 visitors at our annual Christmas Party for the Animals. Throughout the holiday season a total of 500 additional visitors came to the shelter to help us 'stuff a pooch pad' full of goodies for our shelter animals, ensuring they all had a very special Christmas morning.

At Calgary Humane Society our donors are at the heart of everything we do. 2015 was a year of significant economic challenges in Calgary, and we are thankful to each and every one of our donors for continuing to make our work possible. Thank you for saving lives and giving second chances to thousands of animals.

DOG JOG PARTICIPANTS

571



PAWS DONORS

1,531



COCKTAILS FOR CRITTERS  
ATTENDEES

427





## Rio & Sherman Found a Happy Ending through Tragedy

Rio and Sherman came to Calgary Humane Society after experiencing an unimaginable loss – their owners were killed in a tragic house fire. In the aftermath of the fire, family members knew Rio and Sherman's owners had requested both pooches be brought to CHS if anything was to happen. Rio and Sherman arrived at the shelter in June 2015 and while both canines were timid and confused, their loving personalities immediately won over the hearts of staff.

Rio and Sherman spent several months at Calgary Humane Society receiving daily walks, plenty of attention and, for Rio, much-needed medical care. Sherman, aside from being deaf, was in great health but unfortunately his brother Rio had several significant issues requiring specialized medical care, including an MRI. Initially staff wanted to keep Rio and Sherman together, but given Rio's medical concerns a trial separation was done and we discovered that Rio and Sherman could be happy in a home as single dogs. As spring faded into summer, Rio received the care he needed and Sherman waited patiently to find a home.

In the summer of 2015, some amazing news came in. Family members of Rio and Sherman's original owners had found a family friend who wanted to adopt Sherman! Rio, on the other hand, still had major medical challenges. Concerned for Rio's health, the family members discussed Rio's case with their vet and made the decision to bring Rio home to live out his remaining days with them. Rio and Sherman are now living happily in their new homes and enjoy the occasional playdate.

Rio and Sherman's story is amazing, but it becomes even more incredible. Knowing that a plan was in place for Rio and Sherman to come to CHS in the event of a tragedy, their owners made arrangements for a financial gift to be made to the shelter from the estate to help with the cost of care. Calgary Humane Society would have been there for Rio and Sherman no matter what, but by making an estate gift Rio and Sherman's owners will continue to make a difference in the lives of countless animals in need.

From "Hello"  
to "Goodbye"

## Wilson Was Given A Second Chance

Wilson was found under the porch of a kind Calgarian who noticed Wilson had a serious injury and rushed him to Calgary Humane Society. When Wilson arrived, our Animal Health team leapt into action to discover what was wrong with the tiny tabby kitten. Wilson was in rough shape with a broken front leg and a nasty abscess on his back paw. Our Animal Health team provided Wilson with medication and scheduled him for x-rays to check on his broken leg.

Thanks to the generous support of our donors, at Calgary Humane Society we are able to pursue the most appropriate surgical option for every animal. Each year at CHS several animals receive orthopedic surgeries needed to repair broken bones offering the best chance for a pain-free life. In Wilson's case, the x-rays revealed a dire situation. Wilson's infected back paw was likely the result of an animal bite and his front leg also harboured a hidden infection. The infection in Wilson's front leg had already destroyed much of the bone in his elbow joint, making an orthopedic repair impossible. Amputation would be Wilson's best chance at a normal life.

Wilson received his amputation in January of 2015 and went on to recover well in a foster home. When he returned to the shelter he was a playful, curious and friendly kitten who quickly won over the hearts of everyone who met him. After spending only a couple of hours in adoption Wilson met his perfect match and went home with a new loving family. Today Wilson's early challenges are a distant memory and he is enjoying life on three paws as a pampered indoor feline.



# SUPPORTERS

Calgary Humane Society gratefully acknowledges the following supporters:

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## **Estates**

Estate of Andrea Gail Colahan  
Estate of Beatrice Caroline Gamblin  
Estate of Bonita Jane Schafer  
Estate of Brenda Joyce Brayton  
Estate of Corinne Ison  
Estate of Dennis Edward Thompson  
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### **Foundations**

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 United Way of Peel Region  
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 Viewpoint Foundation  
 William & Constance Topley Fund at The Calgary Foundation

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1050693 Alberta Ltd. o/a Tail Blazers Franchise  
 423529 Alberta Ltd. O/A Curlers Corner  
 897032 Alberta Inc.  
 Abex Brokerage Services Inc.  
 Annapolis Capital Limited  
 Aqueduct Foundation  
 ARC Financial Corporation

Associate Veterinary Clinics Ltd.  
 ATB Financial  
 ATCO Energy Solutions Ltd.  
 ATCO Gas  
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**Calgary Humane Society gratefully acknowledges all of our generous donors, many of whom wish to remain anonymous.  
 We sincerely apologize for any names that have been inadvertently omitted.**

To the Members of  
Calgary Humane Society for Prevention of Cruelty to Animals

We have audited the accompanying financial statements of Calgary Humane Society for Prevention of Cruelty to Animals, which comprise the statement of financial position as at December 31, 2015, the statements of revenue and expenses and changes in fund balances and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

**Management's Responsibility for the Financial Statements:** Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

**Auditor's Responsibility:** Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

**Basis of Qualified Opinion:** In common with many not-for-profit organizations, Calgary Humane Society for Prevention of Cruelty to Animals derives a significant portion of its revenue from donations and fundraising, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, our verification of these revenues was limited to the amounts recorded in the records of Calgary Humane Society for Prevention of Cruelty to Animals and we were not able to determine whether any adjustments might be necessary to revenue, excess of revenue over expenses, assets and fund balances.

**Qualified Opinion:** In our opinion, except for the possible effects of matters described in the basis of qualified opinion paragraph, the financial statements present fairly, in all material respects, the financial position of Calgary Humane Society for Prevention of Cruelty to Animals as at December 31, 2015, and the results of its operations, changes in fund balances and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.



Chartered Professional Accountants, Chartered Accountants  
March 30, 2016



# Calgary Humane Society for Prevention of Cruelty to Animals

Statement of revenue and expenses and changes in fund balances year ended December 31, 2015

	General Operating Fund		Capital Fund		Restricted Fund		Total	
	2015	2014	2015	2014	2015	2014	2015	2014
	\$	\$	\$	\$	\$	\$	\$	\$
<b>Revenue</b>								
Donations and fundraising	2,633,901	2,736,395	139,886	125,668	81,760	14,000	2,855,547	2,876,063
Bequests	2,152,571	4,704,287	-	-	-	183,626	2,152,571	4,887,913
Investment income	2,023,441	996,802	-	-	-	-	2,023,441	996,802
Programs and services	1,878,409	1,910,714	-	-	690	360	1,879,099	1,911,074
City of Calgary contribution	246,000	246,000	-	-	-	-	246,000	246,000
Gain on sale of tangible capital assets	-	-	5,800	3,650	-	-	5,800	3,650
Unrealized (loss) gain on marketable securities	(1,025,751)	390,172	-	-	-	-	(1,025,751)	390,172
	7,908,571	10,984,370	145,686	129,318	82,450	197,986	8,136,707	11,311,674
<b>Expenses</b>								
Wages and employee benefits	4,285,633	3,883,824	-	-	-	-	4,285,633	3,883,824
Operating	1,151,420	1,206,865	-	-	74,251	-	1,225,671	1,206,865
Fundraising (Note 9)	417,159	433,779	-	-	-	-	417,159	433,779
General and administrative	662,943	819,355	-	-	-	-	662,943	819,355
Amortization	-	-	623,368	598,517	-	-	623,368	598,517
	6,517,155	6,343,823	623,368	598,517	74,251	-	7,214,774	6,942,340
<b>Excess (deficiency) of revenue over expenses</b>								
	1,391,416	4,640,547	(477,682)	(469,199)	8,199	197,986	921,933	4,369,334
Fund balances, beginning of year	11,941,773	8,712,745	10,752,544	9,808,516	249,843	53,565	22,944,160	18,574,826
Interfund transfers (Notes 2 and 8(a))	(69,982)	(1,411,519)	(2,724)	1,413,227	72,706	(1,708)	-	-
<b>Fund balances, end of year</b>	<b>13,263,207</b>	<b>11,941,773</b>	<b>10,272,138</b>	<b>10,752,544</b>	<b>330,748</b>	<b>249,843</b>	<b>23,866,093</b>	<b>22,944,160</b>

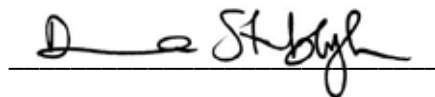
The accompanying notes to the financial statements are an integral part of this financial statement.

# Calgary Humane Society for Prevention of Cruelty to Animals

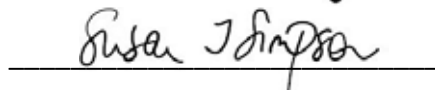
Statement of financial position as at December 31, 2015

	General Operating Fund		Capital Fund		Restricted Fund		Total
	2015	2014	2015	2014	2015	2014	2014
	\$	\$	\$	\$	\$	\$	\$
<b>Assets</b>							
Current assets							
Cash	1,181,467	1,361,066	-	-	66,495	66,422	1,427,488
Accounts receivable (Note 2)	360,586	423,844	-	-	-	-	423,844
Inventory (Note 2)	56,968	50,133	-	-	-	-	50,133
Prepaid expenses	173,923	94,987	-	-	-	-	94,987
Due from (to) other funds (Note 2)	(3,284,316)	(3,394,972)	3,184,391	3,388,067	99,925	6,905	-
	(1,511,372)	(1,464,942)	3,184,391	3,388,067	166,420	73,327	1,996,452
Marketable securities (Note 3)	15,332,715	13,837,282	-	-	164,328	176,516	14,013,798
Tangible capital assets (Note 4)	-	-	7,087,747	7,364,477	-	-	7,364,477
	13,821,343	12,372,340	10,272,138	10,752,544	330,748	249,843	23,374,727
<b>Liabilities</b>							
Current liabilities							
Accounts payable and accrued liabilities (Note 2)	531,042	411,040	-	-	-	-	411,040
Deferred revenue (Note 5)	27,094	19,527	-	-	-	-	19,527
	558,136	430,567	-	-	-	-	430,567
<b>Fund balances</b>							
Unrestricted (Note 6)	4,757,255	3,416,435	-	-	-	-	3,416,435
Restricted for endowment purposes (Note 7)	-	-	-	-	45,000	45,000	45,000
Invested in tangible capital assets	-	-	7,087,747	7,364,477	-	-	7,364,477
Externally restricted (Note 8(a))	1,920	79,991	-	-	285,748	204,843	284,834
Internally restricted (Note 8(b))	8,504,032	8,445,347	3,184,391	3,388,067	-	-	11,833,414
	13,263,207	11,941,773	10,272,138	10,752,544	330,748	249,843	22,944,160
	13,821,343	12,372,340	10,272,138	10,752,544	330,748	249,843	23,374,727

Approved by the Board



Director



Director

The accompanying notes to the financial statements are an integral part of this financial statement.

# Calgary Humane Society for Prevention of Cruelty to Animals

Statement of cash flows year ended December 31, 2015

	2015	2014
	\$	\$
<b>Operating activities</b>		
Excess of revenue over expenses	921,933	4,369,334
Items not affecting cash		
Gain on sale of marketable securities	(1,420,037)	(697,413)
Unrealized loss (gain) on marketable securities	1,025,751	(390,172)
Gain on sale of tangible capital assets	(5,800)	(3,650)
Foreign exchange gain	(228,152)	(20,610)
Amortization	623,368	598,517
	917,063	3,856,006
Changes in non-cash working capital		
Accounts receivable	63,258	(99,854)
Inventory	(6,835)	3,132
Prepaid expenses	(78,935)	6,310
Accounts payable and accrued liabilities	120,002	91,011
Deferred revenue	7,567	(57,396)
	1,022,120	3,799,209
<b>Investing activities</b>		
Proceeds on sale of tangible capital assets	5,800	3,650
Purchase of tangible capital assets	(346,638)	(408,184)
Proceeds on sale of marketable securities	19,321,920	14,225,325
Purchase of marketable securities	(20,182,728)	(17,830,458)
	(1,201,646)	(4,009,667)
Net decrease in cash	(179,526)	(210,458)
Cash, beginning of year	1,427,488	1,637,946
<b>Cash, end of year</b>	<b>1,247,962</b>	<b>1,427,488</b>

The accompanying notes to the financial statements are an integral part of this financial statement.



# Calgary Humane Society for Prevention of Cruelty to Animals

Notes to the financial statements December 31, 2015

## 1. Nature of operations

Calgary Humane Society for Prevention of Cruelty to Animals (the "Society") is a not-for-profit organization that was incorporated under the Alberta Societies Act in 1922. The Society is a registered charity as defined under paragraph 149(1)(f) of the Income Tax Act, and therefore is not subject to income tax. The mandate of the Society is to improve the welfare of animals through programs and services in sheltering, education, protection and advocacy.

## 2. Significant accounting policies

The financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations ("ASNFP") and include the following significant accounting policies:

### *Fund accounting*

The Society follows the restricted fund method of accounting. Activities of the Society are segregated in the following funds:

- i) The General Operating Fund accounts for the Society's program delivery and administrative activities. This fund reports unrestricted resources, restricted operating grants and other internally restricted amounts.
- ii) The Capital Fund accounts for the assets, liabilities, revenues and expenses related to the Society's tangible capital assets. This fund reports both internally and externally restricted funds.
- iii) The Restricted Fund accounts for the assets, liabilities, revenue and expenses of the Society's endowment funds, and its internally and externally restricted funds.

### *Pledges receivable*

Pledges receivable are not recorded in the Society's financial statements as there is no assurance that they will ultimately be collected. Pledges are recorded in the financial statements when they are received.

### *Inventory*

Goods for resale are recorded as inventory and are recorded at the lower of cost and net realizable value. Cost is determined using the average-cost method, and net realizable value is determined using the current estimated selling price less the selling cost. The estimated selling price takes into account management's best estimate of the most probable set of economic conditions.

The cost of inventory recognized as an operating expense amounted to \$155,625 (2014 - \$123,466).

### *Due from (to) other funds*

Due from (to) other funds represents amounts owed between certain funds. These interfund balances are non-interest bearing and have no fixed terms of repayment.

### *Tangible capital assets*

Tangible capital assets are recorded at cost. Donated capital assets are recorded at fair market value at the date of contribution. Amortization is reported in the Capital Fund and is recorded using the straight-line method at the following annual rates, intended to recognize the cost of the assets over their expected useful lives. In the year of acquisition, amortization is taken at one half the standard rates:

Buildings and landscaping	5%-10%
Equipment and furniture	20%
Automotive equipment	15%

## 2. Significant accounting policies (continued)

### *Impairment of long-lived assets*

Tangible capital assets are tested for impairment whenever events or changes in circumstances indicate that an asset can no longer be used as originally expected and its carrying amount may not be fully recoverable. An impairment loss is recognized when and to the extent that management assesses the future useful life of the asset to be less than originally estimated.

### *Financial instruments*

The Society recognizes its financial instruments when the Society becomes party to the contractual provisions of the financial instrument. Financial instruments are recorded at fair value on initial recognition. Freestanding derivative instruments that are not in a qualifying hedging relationship and equity instruments that are quoted in an active market (i.e. investments) are subsequently recorded at fair value. All other financial instruments are recorded at cost or amortized cost, unless management has elected to record at fair value. The Society has not elected to carry any such financial instruments at fair value.

Transaction costs related to financial instruments measured at fair value are expensed as incurred. For all other financial instruments, the transaction costs are added to the carrying value of the asset or netted against the carrying value of the liability and are then recognized over the expected life of the instrument using the straight-line method. Any premium or discount related to an instrument measured at amortized cost is amortized over the expected life of the item using the straight-line method and recognized in the statement of revenue and expenses and changes in fund balances.

With respect to financial assets measured at cost or amortized cost, the Society recognizes in the statement of revenue and expenses and changes in fund balances an impairment loss, if any, when it determines that a significant adverse change has occurred during the period in the expected timing or amount of future cash flows. When the extent of impairment of a previously written down asset decreases and the decrease can be related to an event occurring after the impairment was recognized, the previously recognized impairment loss is reversed in the statement of revenue and expenses and changes in fund balances in the period the reversal occurs.

### *Revenue recognition*

Restricted contributions related to general operations are recognized as revenue of the General Operating Fund in the year in which the related expenses are incurred. All other restricted contributions are recognized as revenue of the appropriate restricted fund, or if no restricted fund exists, they are recognized in the General Operating Fund using the deferral method of accounting.

Unrestricted contributions are recognized as revenue of the General Operating Fund in the year received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Programs and services and fee for service revenue are recognized when the related service is provided.

Investment income includes dividends and interest income, and realized investment gains and losses, which is recognized as revenue of the General Operating Fund when earned.

### *Donated services and materials*

Donated services and materials are recorded in the financial statements at fair market value when fair market value can be reasonably estimated and when these items would have otherwise been purchased. The Society's programs benefit from substantial services in the form of volunteer time, which is not recorded in the Society's financial statements because of the difficulty in determining their fair value.

# Calgary Humane Society for Prevention of Cruelty to Animals

Notes to the financial statements December 31, 2015

## 2. Significant accounting policies (continued)

### Foreign exchange

Transaction amounts denominated in foreign currencies are translated into their Canadian dollar equivalents at exchange rates prevailing at the transaction dates. Carrying values of monetary assets and liabilities reflect the exchange rates at the statement of financial position date. Gains and losses on translation or settlement are included in the determination of excess of revenue over expenses in the statement of revenue and expenses and changes in fund balances for the current period.

### Income taxes

The Society is registered as a charitable organization under the Income Tax Act (the "Act") and as such is exempt from income taxes and is able to issue donation receipts for income tax purposes. In order to maintain its status as a registered charity under the Act, the Society must meet certain requirements within the Act. In the opinion of management, these requirements have been met.

### Use of estimates

The preparation of financial statements in conformity with ASNFPO requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the reporting period. The most significant of these estimates are related to the recoverable amount of the Society's accounts receivable, the amortization period for and potential impairment of tangible capital assets, accrued liabilities and potential contingencies. Actual results could differ significantly from the estimates. Management reviews these estimates on a periodic basis and, if required, makes adjustments prospectively.

### Government remittances

As at December 31, 2015, the Society had government remittances recoverable of \$30,685 (2014 - \$29,571) and government remittances payable of \$Nil (2014 - \$Nil).

### Presentation and reclassification of prior year balances

Certain prior year balances have been reclassified to conform to the current year's financial statement presentation. The net earnings balance remains unchanged.

## 3. Marketable securities

Marketable securities are recorded at fair market value. Market values are obtained from fund managers. Marketable securities comprise investments in Canadian and foreign equities and mutual funds. As at December 31, 2015, the cost of the marketable securities was \$14,727,405 (2014 - \$12,226,466).

## 4. Tangible capital assets

	2015	
	Cost	Accumulated amortization
	\$	\$
Buildings and landscaping	9,391,333	4,477,631
Land	1,550,000	-
Equipment and furniture	1,015,832	566,999
Automotive equipment	205,373	30,161
	<b>12,162,538</b>	<b>5,074,791</b>

	2014	
	Cost	Accumulated amortization
	\$	\$
Buildings and landscaping	9,353,360	4,002,854
Land	1,550,000	-
Equipment and furniture	881,195	509,390
Automotive equipment	169,904	77,738
	<b>11,954,459</b>	<b>4,589,982</b>

## 5. Deferred revenue

	2015	2014
	\$	\$
Humane education programs	11,814	11,041
Behavior classes	7,023	-
Gift cards	8,257	8,486
	<b>27,094</b>	<b>19,527</b>

## 6. Unrestricted fund balances

	2015	2014
	\$	\$
Balance, beginning of year	3,416,435	1,845,880
Excess of revenue over expenses	1,391,416	4,640,547
Transfer (to) from Restricted Fund	(72,706)	1,708
Transfer to Emergency Fund	(58,685)	(120,600)
Transfer to Lundberg Fund	-	(1,464,244)
Transfer from (to) Capital Fund	2,724	(1,413,227)
Transfer from (to) externally restricted fund	78,071	(73,629)
Balance, end of year	<b>4,757,255</b>	<b>3,416,435</b>

# Calgary Humane Society for Prevention of Cruelty to Animals

Notes to the financial statements December 31, 2015

## 7. Restricted for endowment purposes

The amount restricted for endowment purposes is a bequest from Gordon Wright, which has externally imposed restrictions that the resources be maintained in perpetuity.

## 8. Restricted funds

### (a) Externally restricted funds

Expenses from the restricted funds are restricted by the terms of the respective bequests and are required to be used as follows:

- Mary Stuart Gift Annuity - Restricted for the general feeding and care of animals.
- Phoenix Fund - Restricted for use by the Animal Health department for clinic fees for animals.
- Shaw Family Fund - Restricted for building upgrades and developing youth education programs.
- Alberta Liquor and Gaming funds - Restricted for use as per gaming licences.
- Joan Snyder Fund - Restricted for Humane Education department to be used for educational supplies and youth programs and subsidize fees for children to attend Humane Educations tours and presentations.
- Tour Subsidy Fund (previously CIBC Miracle Fund) - Restricted for use to subsidize fees for children to attend Humane Education tours and presentations.
- Animal Health Fund - Restricted in use for the Animal Health department.
- Camp Subsidies Fund (previously ARC Resources Fund) - Restricted for use to subsidize tuition fees for children to attend Humane Education summer and winter day camps and clubs.
- Benny's Fund - Restricted for use to subsidize the cost of fostering and training for animals requiring long-term care and socialization.

	2015	2014
	\$	\$
Mary Stuart Gift Annuity	164,328	176,516
Phoenix Fund	55,195	-
Shaw Family Fund	33,333	-
Alberta Liquor and Gaming	1,920	79,991
Joan and Phoebe Snyder Education Fund	15,000	14,000
Tour Subsidy Fund	8,143	8,803
Animal Health Fund	5,908	-
Camp Subsidies Fund	1,967	1,690
Benny's Fund	1,874	3,834
	<b>287,668</b>	<b>284,834</b>

During the year, \$50,849 (2014 - \$10,266) was transferred from restricted funds to unrestricted funds, and \$123,555 (2014 - \$8,518) was transferred from unrestricted to restricted funds. Additionally, \$2,724 (2014 - \$401,650) was transferred from the capital fund to the unrestricted fund after completion of special projects.

## 8. Restricted funds (continued)

### (b) Internally restricted funds

These amounts are internally restricted by the Board of Directors to be held for the following purposes:

	2015	2014
	\$	\$
Emergency Fund	1,607,785	1,549,100
Estate of Dr. Robert Lundberg	6,896,247	6,896,247
Capital Fund	3,184,391	3,388,067
	<b>11,688,423</b>	<b>11,833,414</b>

In March 2008, the Board of Directors approved a motion to internally restrict all funds received and expected to be received from the Estate of Dr. Robert Lundberg for the purpose of achieving the strategic goals for the Society.

## 9. Fundraising expenses

As required under the Charitable Fund-raising Act of Alberta, the Society reports that approximately \$304,332 (2014 - \$241,562) was paid as remuneration to employees primarily responsible for fundraising in the year.

## 10. Financial instruments

The Society, as part of its operations, carries a number of financial instruments. It is management's opinion that the Society is not exposed to significant interest rate, currency or credit risks arising from these financial instruments except as otherwise disclosed.

### Interest rate risk

Interest rate risk is the risk that the fair value of a financial instrument might be adversely affected by a change in the interest rates. Changes in market interest rates may have an effect on the cash flows associated with certain financial assets, known as cash flow risk, and on the fair value of certain financial assets, known as price risk.

### Foreign currency risk

The Society enters into investment transactions denominated in foreign currencies for which the related revenue, expenses, cash and marketable securities balances are subject to exchange rate fluctuations. As at December 31, 2015, foreign denominated cash and marketable securities were as follows:

	2015	2014
	\$	\$
Cash	4,872	452,027
Marketable securities	2,497,304	1,974,932
	<b>2,502,176</b>	<b>2,426,959</b>

Foreign currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. In seeking to manage the risks for foreign exchange rate fluctuations, the Society closely follows exchange rates and management monitors investment performance monthly.



# Calgary Humane Society for Prevention of Cruelty to Animals

Summary of Revenue and Expense by Program December 31, 2015

## Calgary Humane Society for the Prevention of Cruelty to Animals

### Summary of Revenue and Expense by Program

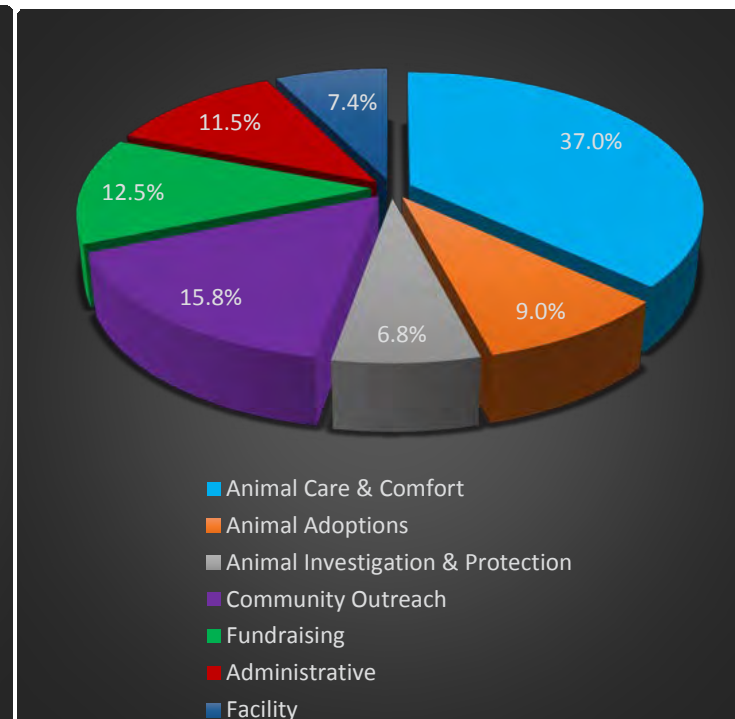
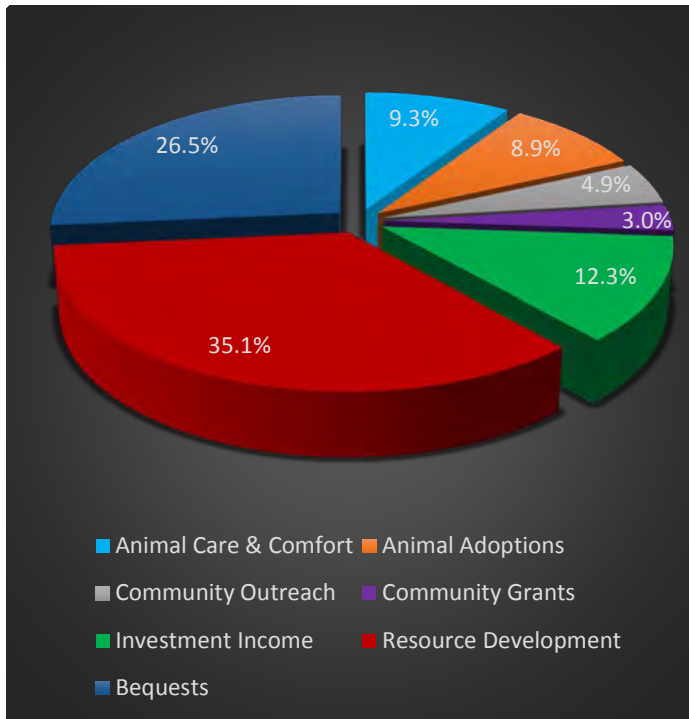
December 31, 2015

#### Summary of Revenue by Program:

Animal Care & Comfort	757,092	9.3%
Animal Adoptions	722,976	8.9%
Community Outreach	399,031	4.9%
Community Grants	246,000	3.0%
Investment Income	1,003,490	12.3%
Resource Development	2,855,547	35.1%
Bequests	2,152,571	26.5%
	<u>8,136,707</u>	<u>100.0%</u>

#### Summary of Expense by Program:

Animal Care & Comfort	2,436,677	37.0%
Animal Adoptions	592,978	9.0%
Animal Investigation & Protection	449,199	6.8%
Community Outreach	1,044,306	15.8%
Fundraising	825,958	12.5%
Administrative	755,693	11.5%
Facility	486,595	7.4%
	<u>6,591,407</u>	<u>100.0%</u>
Amortization	623,368	
	<u>7,214,774</u>	



## **Wolfie Was Neglected All His Life But Has Found A Caring Home**

Imagine living a life of constant neglect - a life where simple things like food, veterinary care and safe housing were denied to you. This was Wolfie's life.

Our Officers first met Wolfie five years ago. Neglected and living with a transient owner who was breeding wolfdog hybrids on the outskirts of Calgary, Wolfie's condition was unacceptable but did not meet the threshold for charges. In cases like this, officers work with owners to achieve compliance with the Alberta Animal Protection Act (APA). CHS Officers worked with Wolfie's owner to improve living conditions for all of the dogs.

While it is always our hope these situations are resolved after the initial investigation, CHS officers will often follow-up after the investigation to ensure continued compliance. In Wolfie's case, officers had ongoing concerns for Wolfie's welfare and continued to follow up on Wolfie, performing multiple investigations and enforcing the APA as needed. Over the next five years, CHS officers worked with Wolfie's owner to achieve several small victories, including the surrender of the owner's other wolfdogs.

This year, Wolfie's life was changed forever. During a follow-up investigation Wolfie was found suffering from medical neglect, and this time the neglect met the threshold for charges. Protection and Investigations officers brought charges against the owner and Wolfie was seized by Calgary Humane Society and finally provided the care he desperately needed. In April 2015, after five years of investigation and persistence, officers at CHS were able to see Wolfie off to his new permanent home where he will be cared for and allowed to live out his life in peace. Charges against Wolfie's owner are currently pending before the courts.

# **From "Hello" to "Goodbye"**

## **Sophie Was Provided With Safety**

When Sophie came to Calgary Humane Society she had every reason to be a fearful dog. Heavily pregnant, Sophie was being used for paintball target practice in a community outside of Calgary when she was discovered and rescued by a Good Samaritan. Sophie was brought to Calgary Humane Society where she was provided with safety, security and care for the first time in her life. Safe and sound at the shelter, Sophie gave birth to nine beautiful puppies.

Raising puppies is no easy job and it is even harder in a shelter environment. Thankfully at Calgary Humane Society we have an amazing and committed group of volunteer foster parents who are up to any task! One of our incredible foster parents jumped at the chance to show Sophie the care and love she and her puppies deserved.

While in foster care, Sophie's puppies thrived but Sophie's foster mom noticed some concerns with the mother dog. Sophie was highly anxious and did not appear to be adjusting well to her new life. Once Sophie's puppies were old enough to find homes, Sophie returned briefly to the shelter and went home with one of our staff members to work on her anxiety. Our Behaviour team at CHS worked tirelessly with Sophie to address her anxiety through a combination of training, socialization and medication. After months of care, Sophie found a wonderful family who could offer her the perfect life on an acreage where she could enjoy the safety of being an indoor dog with the freedom to run outside during the day. Sophie is now safe, loved and has never been happier.